

Dr. Affef Ben Mansour is a French Tunisian attorney, arbitrator and mediator based in Paris. Her practice focuses on Commercial and Investment Arbitration, Public international Law and European Law.

She has been involved in many complex arbitration cases in Europe, Middle East and Africa. Her industry's experience includes *inter alia* construction, distribution, oil and gas, mining, medical products, post M&A and telecommunications disputes.

She advises clients at all stages of the arbitral process, from providing strategic and pre-contentious advice, to making applications for urgent or interim relief, the conduct of arbitral proceedings under a variety of rules (*e.g.* ICSID, UNCITRAL, ICC, SCC, DIAC, OHADA), and of post-award proceedings.

Dr. Ben Mansour sits also as arbitrator and has been a member of the ICC International Court of Arbitration (Tunisia) from July 2018 to July 2024.

She is also enlisted in the panel of arbitrators of numerous arbitration centers such as the Asian International Arbitration Centre, the CRCICA, the Dubai International Arbitration Centre (DIAC), the Comité français de l'arbitrage, the Tashkent International Arbitration Centre (TIAC), Delos Dispute Resolution, the Vienna International Arbitration Centre (VIAC), the OHADA, the Kigali International Arbitration Centre, the ICDR and the Shenzhen Court of International Arbitration.

Dr Ben Mansour is as well enlisted on the roster of potential mediators for Compliance Advisor Ombudsman, the African Development Bank Independent Recourse Mechanism (Afdb-IRM) and the Complaints mechanism of the European Investment Bank EIB-CM).

She participated to the sessions of the UNCITRAL Working Group III on Investor-State Dispute Settlement Reform, either as a state's counsel or representative of ArbitralWomen. She has also advised the International Organisation of La Francophonie on issues relating to Investor-State Dispute Settlement Reform.

Prior to practicing as an independent counsel and arbitrator, she spent several years within the international arbitration department of Cleary Gottlieb Steen & Hamilton LLP, Paris.

She has also been a teaching researcher at Paris Ouest Nanterre La Defense University, where she completed a Doctorate in Public International Law, with honors in 2009. In 2014, she was admitted by the French National Council of Universities (Conseil National des Universités) as qualified for the position of Adjunct Professor.

Dr. Ben Mansour continues her research and teaching activities as an Associate Researcher of the CEDIN (Public International Law Center of Paris Ouest Nanterre La Defense University) and a member of the French Society of International Law and the French Branch of the International Law Association. She published her thesis on *The Implementation of International Judgments and Awards of International Tribunals* in 2011. She also regularly publishes on Public International Law, European law and gives lectures on various topics related to International Arbitration, Public International Law and European Law.

Dr. Ben Mansour has been appointed member of the ICC Task Force "Addressing Issues of Corruption in International Arbitration", the ICC Task Force Task Force on Artificial Intelligence in International Dispute Resolution and Ambassador of the ICC Africa Commission for dispute resolution. She is also member of ICC Tunisia Committee.

She has also been an ArbitralWomen Board director from June 2018 to June 2024.

Her working languages are French (native), Arabic and English.



ABENMANSOUR

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RECENT EXPERIENCE AS COUNSEL AND ARBITRATOR

- **Sole arbitrator** in an ACIC arbitration opposing a company from Hong-Kong to an Iranian company in English – in course.
- **Sole arbitrator** in a DIAC arbitration in Arabic, opposing a Jordan individual to a Saudi company – Award rendered.
- **Sole arbitrator** in an ICC arbitration in English opposing one French company to a foreign company from the Middle East – Award rendered.
- **Sole arbitrator** in an *ad hoc* arbitration in English opposing an Asian company to a North African one regarding a distribution agreement – Award rendered.
- Co-mediator in a dispute arising between a company and its former employee.
- Advice to the International Organisation of La Francophonie on issues relating to **Investor-State Dispute Settlement Reform**.
- Advice to Eastern European States on the drafting of a **Model Investor State Dispute Settlement clause for Bilateral investment treaties**.
- Advice to a Sub-Saharan State on its investment policies, negotiation of BITs and on the drafting of its **future Model Bilateral Investment Treaty**.
- Advice to a State (Middle East) in drafting its **Model Bilateral Investment Treaty**.
- **Advice to an African State in an ICSID arbitration brought by an investor** with respect to an alleged expropriation and denial of justice.
- Counsel to an European State **in an ICSID arbitration** brought by a British investor with respect to an alleged financial investment – Intra-EU BIT claim.
- Member of the team which represented the Arab Republic of Egypt **in an ICSID arbitration** under the US-Egypt bilateral investment treaty brought by H&H Enterprises Investments relating to an investment in an Egyptian resort.
- Member of the team which represented the Arab Republic of Egypt **in an ICSID arbitration** under the Spain-Egypt bilateral investment treaty brought by Union Fenosa relating to an investment in an LNG Plant.
- Member of the team which represented France in **an ICSID arbitration** initiated by a Turkish national relating to intellectual property.
- Advice to an Egyptian company on arbitration issues related to a dispute on a wrongful termination of a distribution agreement.
- Advice in an ICC construction arbitration proceeding related to the construction of a bridge in Africa.
- Advice to a German company in an ICC arbitration regarding a wrongful termination of a distribution agreement.
- Counsel to a Congolese company in an OHADA commercial arbitration regarding an alleged wrongful termination of a transportation agreement.
- Counsel to Latvian Claimants in an **SCC commercial arbitration** on post-purchase issues with respect to the sale of an insurance company and the application of European directives.
- Counsel to a bank before the French courts with respect to the annulment of a seizure related to an ICSID case (ABCI Investments Limited v. Republic of Tunisia (ICSID Case No. ARB/04/12)).
- Advice to a Kazakh company on the annulment of an ICC award.
- Advice to investors from France, Lebanon and Egypt on potential investment treaty claims.
- Member of the team which represented Iraq in an inter-States arbitration conducted under the ICC Rules with respect to oil issues.

- Member of the team which represented the Russian Federation in three parallel **UNCITRAL investment arbitrations** commenced by one Isle of Man and two Cypriot companies, in their capacities as former majority shareholders of Yukos Oil Company.
- Member of the team which represented the Russian Federation in two **UNCITRAL investment arbitrations** commenced by Yukos Capital S.a.r.l. and Luxtona Limited, each former subsidiaries of Yukos Oil Company.
- Pre-contentious advice to a Macedonian company in a dispute against a Turkish company.
- Advice to the Istituto per le Opere di Religione (the Vatican State financial institution) on immunity matters.
- Advice to the Republic of Argentina on the ITLOS' proceedings and the effect of interim measures.
- Advice to a natural person on procedural issues before the European Court of Human Rights.

TEACHING EXPERIENCE

Teaching - Researcher at the Center of International of the University Paris Ouest Nanterre La Défense since 2001.

She has been teaching International Arbitration since 2012 in French Universities and 2017 in Versailles and Paris Bar School_Visiting Professor at the Institut Catholique de Lille, University Sorbonne Paris Nord, University Paris 12 – Evry, Paris Dauphine, University of Nîmes on various topics of Public International Law and international arbitration: Sources of Public International Law, Settlement of International Economic Disputes (Investment Arbitration – WTO, MERCOSUR and NAFTA Settlement of Disputes Mechanisms – Iran-United States Claims Tribunal); Investment Law in Emerging Countries; Enforcement of Arbitral Awards; French Constitutional Law, European Protection of Human Rights (in English), Introduction to the institutions of the European Union (in English).

Dr. Affef Ben Mansour participates in capacity-building programs for professionals. She, *inter alia*, collaborated with and led a multi-month capacity-building program in international law and in drafting bilateral investment treaties for Mali.

More recently, she handled a 15-hours course on Bilateral investment treaties in Arabic to the officials of a country from the Gulf region.

In April 2026, she will lecture on Investment Arbitration Law in Arabic – Beirut Arab University.

PUBLICATION LIST

- Chapter on Corruption, in *Droit international pénal*, Anne-Laure Chaumette and Marina Eudes, (eds.), CEDIN, 2026 (To be published end of 2026).
- Coordinator of the Investment Arbitration Section of *Jus Mundi* online database: <https://www.jusmundi.com>
- *Commentaries of Articles 67, 68, 69 and 70 of the ICSID Convention*, in J. Fouret, R. Gerbay, G.M. Alvarez (dirs.), *The ICSID Convention, Regulations and Rules A Practical Commentary*, Edward Elgar Publishing (2019) (in English).
- *La reconnaissance et l'exécution des sentences arbitrales d'investissement* (The Recognition and Execution of Investment Arbitral Awards), in Charles Leben (ed.), *L'AVENIR DES TRAITES DE PROTECTION DES INVESTISSEMENTS*, Pedone (2015).

- *LA MISE EN ŒUVRE DES ARRETS ET DES SENTENCES DES JURIDICTIONS INTERNATIONALES*, (The Implementation of International Judgments and Awards of International Tribunals), Larcier (2011).
- *La convention de 1997 sur l'utilisation des fleuves à des fins autres que la navigation* (The 1997 Convention on the Use of Rivers for Purposes Other Than Navigation), in ACTUALITES SUR LE DROIT DES FLEUVES INTERNATIONAUX, Pedone (2010).
- *Circumstances Precluding Wrongfulness in the ILC Articles on State Responsibility: Consent*, in James Crawford, Alain Pellet and Simon Olleson (eds.), THE LAW OF INTERNATIONAL RESPONSIBILITY, Oxford University Press (2010) (in English).
- *Procedural Developments at the International Court of Justice*, The Law and Practice of International Courts and Tribunals, Volume 8 (2009) (with Daniel Müller) (in English).
- *L'arrêt de la C.I.J. du 12 juin 2005 dans l'affaire du différend frontalier Bénin/Niger* (The judgment of the I.C.J. of June 12, 2005 in the *Frontier Dispute Benin/Niger*), Annuaire africain de droit international, Volume 13 (2007).
- *Le territoire communautaire comme élément constitutif de l'Union européenne* (Community Territory As a Component of the European Union), in Myriam Benlolo-Carabot, Eglantine Cujo and Ulas Candas (eds.), UNION EUROPEENNE ET LE DROIT INTERNATIONAL, LIBER AMICORUM IN HONOUR OF PROFESSOR PATRICK DAILLIER, Pedone (2012).
- *La participation des Etats arabes à l'élaboration du droit international social* (The Participation of Arab States in the Making of Social International Law), in Jean-Marc Thouvenin (ed.), DROIT INTERNATIONAL SOCIAL, Bruylant (2013).
- *Un processus inédit : l'arrêt pilote de la Cour européenne des droits de l'homme* (A New Process : Pilot Judgment of the European Court of Human Rights), in Laurence Sinopoli and Ismaël Omarjee (eds.), LES ACTIONS EN JUSTICE AU-DELA DE L'INTERET PERSONNEL, Dalloz (2014).
- Biography of Professor Pierre-Yves Ghebali in la Galerie des internationalistes de la Société française de droit international (Internationalists' Gallery of the French Society of International Law) (2014) (<http://www.sfdi.org/internationalistes/ghebali/>).
- Commentary of the Judgment of the Council of State (Conseil d'Etat) on *Navigator* case, in A. Pellet et A. Miron (eds), LES GRANDS ARRETS DE LA JURISPRUDENCE FRANÇAISE DE DROIT INTERNATIONAL PUBLIC, Dalloz (2015).
- *Biography of Professor Habib Slim* in la Galerie des internationalistes de la Société française de droit international (Internationalists' Gallery of the French Society of International Law) (2016) (<http://www.sfdi.org/internationalistes/slim/>).
- *Reconnaissance : Ils en ont une énorme envie !* in DICTIONNAIRE DES IDEES REÇUES EN DROIT INTERNATIONAL, Pedone (2017).
- *L'influence du droit français dans la zone MENA* (co-authored with, J. Hage Chahine, A. Leventhal, A. Makhlouf), Revue internationale de droit comparé (2020-2).
- *Les procédures internes de paiement des dommages-intérêts par Etats dans l'arbitrage international*, Investment Treaty News (2020-June).

SPEAKING ENGAGEMENT LIST

- Speaker in a panel on Arbitration Agreement, Arbitration in the Arab and OHADA Regions, Fès, Morocco, 9 April 2026.
- *Monetizing the Award: The Emergence of Secondary Markets and 'Award Flip Strategies*, OIC-AC event at the Paris Arbitration Week, 25 March 2026.
- *Guerrilla Tactis in International Arbitration*, organized by Paris Baby Arbitration, 20 January 2026.
- *The Role of Counsel in International Arbitration Proceedings*, AADPI Webinar, 20 May 2025 (French).

- Dispute resolution fora for international players' transfers, Metz University (France), 24 March 2025.
- Moderator: Webinar on Tips to optimize the intervention of damages experts in international arbitration, 27 March 2025.
- Trends in Investor-State Disputes, *Kuwait Business Law Forum 2024*, Kuwait City, 9 December 2024.
- Moderator: Webinar on Dispute Boards mechanisms, 2 December 2024.
- Moderator for a three-days conference organized by the International Organization of Francophonie and the CNUDCI in Accra (Ghana) for African States on the Reform of ISDS, 23-26 May 2022.
- Webinar organized by AfricArb and ReedsSmith (Paris) during Paris Arbitration Week on Arbitration in Western and Northern Africa: institutional perspectives and legal developments 30 March 2022.
- Webinar organized by AfricaArbitration, Online Dispute Resolution for ADR Practitioners & SMEs, 16 March 2022.
- Webinar organized by Herbert Smith Freehills, *Investment Arbitration in Africa*, Jessup – Germany round, 26 February 2022.
- *Implementation of International Pecuniary Obligations by States*, SCIEL seminar, Sheffield University, 10 November 2021.
- Webinar organized by IMS Law College, India: Emerging Challenges in Implementation of International Law, 29 October 2021.
- Webinar organized by ICC YAF – North Macedonia: The New ICC 2021 Rules of Arbitration: changes to Articles 25 to 30, including emergency arbitrator, expedited procedures, interim measures and the conduct of the arbitral proceedings, 18 May 2021.
- Webinar organized by Association Nationale des Avocats Tunisiens (ANAT) on Investor-State Mediation, 20 March 2021.
- Webinar organized by Sousse Regional Tunisian Bar on how to manage an arbitration proceeding, 27 February 2021 (in Arabic).
- Webinar organized by CIARB - CIARB YMG ADR World Tour: ADR in Africa: Africanization and What the Future Holds, 10 February 2021.
- Moderator - Webinar on Hot topics on damages in International Arbitration, organized by FTI Consulting, 8 July 2020 (Paris Arbitration Week).
- Webinar organized by the Association nationale des avocats tunisiens on *The Covid-19, What after? The Attorney after the lockdown*, 17 June 2020.
- Webinar organized by the discussion on domestic violence_ POSH at Work (Indian ONG), 5 June 2020.
- Webinar organized by the Société de législations comparées on the *Contribution of French Law to Tunisian Law*, 28 May 2020.
- Webinar organized by LegalDoctrine on International Arbitration, 12 May 2020.
- EU's position at the UNCITRAL Work sessions on ISDS Reform - Journée Patrick Daillier – Actualités des relations Union européenne et ordre international, 28 January 2020, University Paris Ouest Nanterre, France.
- Moderator – *Panel on Recent Issues in International Arbitration in the Maghreb* – ICC Conference: Journée Maghrébine de l'arbitrage international, 14 June 2019, Tunis, Tunisia.
- *The Role of Counsel in International Arbitration Proceedings*, CIARB Conference on The Effectiveness of Commercial Arbitration in Ukraine: A Practical Insight on Institutional and Ad Hoc Arbitral Proceedings, 16 May 2019, Kyiv, Ukraine (in English).
- *Euro-Med Community of Arbitration - Panel IV. ISDS - Current issues and potential for reforms*,

MENA contributions, 19 November 2018, Madrid, Spain (English).

- *Maritime Disputes in North Africa*, African Academy of International Law Practice Conference on the Litigation of African Maritime Areas: Challenges and Strategies, 12 October 2018, Paris, France.
- *International Arbitration Post-Award Phase*, Keynote at the ICC YAF, ICC YAF: Nuts and Bolts of Arab Arbitration: The Finality and Enforceability of Arbitral Awards in the Arab Region, 20 September 2018, Beirut, Lebanon (in English).
- *Amendments of ICSID Rules and Regulations*, 1st Nanterre International Law Summer School, 29 June 2018, France.
- *Proving Moral Damages in International Arbitration*, 6th ICC MENA Conference, 6-8 May 2018, Dubai, UAE (in English).
- *Execution Issues of International Awards and Judgments on Frontier Disputes in Africa*, Colloquium organized by Africa Union and Institut Afrique Monde, 9 November 2017, Paris, France.
- *Implementation and Enforcement of Investment Arbitral Awards*, XIII Winter Courses of the CEDIN, July 2017, Belo Horizonte, Brazil (in English).
- *Convergences vers un modèle commun des règlements d'arbitrage (Convergences Towards a Common Model of Arbitration Rules)*, at University Paris Ouest Nanterre La Défense, April 2017, France.
- *Being an International Arbitration Lawyer*, at the University Paris Ouest Nanterre La Défense (2016), France.
- *La convention de 1997 sur l'utilisation des fleuves à des fins autres que la navigation (The 1997 Convention on the Use of Rivers for Purposes Other Than Navigation)*, at the Romanian Embassy in Paris (2008), France.

EDUCATION

University Paris Ouest Nanterre La Défense, Doctorate in International Law with distinction (mention très honorable avec proposition pour prix de thèse et subvention pour publication) 2001-2009.

Thesis supervised by Professor Alain Pellet : “The Implementation of International Judgments and Awards of International Tribunals” (« *La mise en œuvre des arrêts et des sentences des juridictions internationales* »).

University Paris Ouest Nanterre La Défense, DEA in Law of International and Community Economic Relations with distinction (D.E.A de droit des relations économiques internationales et communautaires) 1999-2000.

University Paris Ouest Nanterre La Défense, Master in Public International Law with distinction (Maîtrise de droit international public) 1998-1999.