

Alison S. Y. CHANG
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Alison Chang is qualified in Taiwan, Mainland China and New York State. She is a Fellow, an approved faculty and lecturer of the Chartered institute of Arbitrators (CIArb). She is also the founding chair of CIArb Taiwan Chapter's Young Members Group (retired in 2021). She has been listed on the panels of arbitrators of Chinese Arbitration Association, CAA International Arbitration Centre, Taiwan Arbitration Association, Chinese Real Estate Arbitration Association, Hangzhou International Arbitration Commission, Shenzhen Court of International Arbitration, South China International Arbitration Center (Hong Kong) as well as Japan Commercial Arbitration Association, and she has been listed on the panel of China Specialist Mediators of Singapore International Mediation Centre. She is appointed by International Chambers of Commerce as a North Asia Representative of Young Arbitration and ADR Forum (YAAF, previously known as Young Arbitrators Forum).

Alison started as a practitioner at law firm in Taipei in 2005 and then served as a Judge at Taipei District Court from 2007 to 2012. In 2015, she relocated to Beijing and joined King and Wood Mallesons as a senior associate until late 2020. In 2021, together with Dr Helena Chen, she founded Chen & Chang, a boutique law firm focused on alternative dispute resolutions. She often acts as counsel on a wide variety of commercial related disputes before courts at all levels in Taiwan and in arbitrations.

Alison also specializes in M&A, FDI and cross-border transactions. She has represented a number of international and domestic companies in their investment in Taiwan, mainland China and around the world, spanning the areas of manufacturing, automobiles, pharmaceutical & medical device, high-tech, media and entertainment. She has extensive experience in providing comprehensive legal advice, including but not limited to structuring, negotiation and contract drafting, in cross-border investment and private equity transactions, and was instrumental in such transactions.

Alison obtained her Bachelor of Business Administration from National Taiwan University. She later received her master's degree of law from National Taipei University and her LL.M. from Columbia Law School.

Alison is fluent in English, Mandarin Chinese and Taiwanese.

Recent Deals (Selected)

Investment Deals

- Represented **Reckitt Benckiser** in an auction sale of its infant formula and child nutrition business in mainland China, Taiwan and Hong Kong.
- Represented **ORG Technology** in selling its can production business in Taiwan.
- Represented Cypress Capital in several investments around the world.
- Represented Beijing Infrastructure Investment in acquiring 70% shares of LogoMotive GmbH.
- Represented Demiray in introducing Italian cabinet brand PEDINI into mainland China.
- Represented **MediaTek** in selling 100% of its shares in Autochip to Navinfo.
- Represented Ant Financial for its US\$40 million-dollar-investment in 2Dfire Series C financing.
- Represented **King Cinema** in its Series C financing for US\$30 million.
- Represented Miteno in acquiring BBHI.
- Represented Netposa in various M&A transactions in mainland China and in Malaysia.
- Represented Dai Nippon Printing Co., Ltd. in setting up a joint venture in mainland China with Photronics,
 Inc.

Arbitration Related Cases

- Assisted a mainland China company in enforcing an SCIA arbitral award against a Taiwan company in Taiwan.
- Assisted a Cayman company in Hong Kong court proceedings regarding recognition of an ICDR award rendered in Los Angelas granting the relief of more than twenty million dollars (USD) (co-counsel with Hong Kong solicitors and a barrister).
- Assisting a Taiwan citizen to refuse recognition of an ICDR award in a Taiwan court.
- Assisted a Cayman company in an ICDR administered arbitration against a U.S. company regarding breach
 of distribution agreement.
- Represented a Hong Kong company in an ICDR administered arbitration against a US company regarding account receivables.
- Acted as a party-appointed arbitrator in a Chinese Arbitration Association administered arbitration regarding payment of service remuneration.
- Acted as a party-appointed arbitrator in a Chinese Arbitration Association administered arbitration regarding redemption of investment.
- Acted as a party-appointed arbitrator in a Chinese Arbitration Association administered arbitration regarding breach of lease agreement.
- Acted as a party-appointed arbitrator in a Chinese Arbitration Association administered arbitration regarding breach of construction agreement.

Membership of Dispute Resolution Related Organizations or Associations

- North Asia Representative of Young Arbitration and ADR Forum (previously known as Yong Arbitrators Forum), International Chambers of Commerce (ICC YAAF) (since 2019)
- Fellow of the Chartered Institute of Arbitrators (since 2017)

- Approved Faculty of the Chartered Institute of Arbitrators (since 2017)
- Founding Chair of Young Members Group, Taiwan Chapter of CIArb East Asia Branch (since 2018, retired)
- Panel of Arbitrators of Chinese Arbitration Association (since 2017)
- Panel of Arbitrators of CAA International Arbitration Centre (since 2018)
- Panel of Arbitrators of Taiwan Arbitration Association (since 2021)
- Panel of Arbitrators of Chinese Real Estate Arbitration Association (since 2021)
- Panel of Arbitrators of Chinese Construction Industry Arbitration Association (since 2021)
- Panel of Arbitrators of Japan Commercial Arbitration Association (since 2019)
- Panel of Arbitrators of Shenzhen Court of International Arbitration (since 2022)
- Panel of Arbitrators of Hangzhou International Arbitration Commission (since 2019)
- Panel of Accredited Tribunal Secretary, Hong Kong International Arbitration Centre (since 2016)
- Panel of Mediator of CAA Mediation Center (since 2021)
- Panel of China Specialist Mediators, Singapore International Mediation Centre (since 2018)
- Member of Taipei Dispute Resolution Study Society (since 2016)

Experiences in Organizing Arbitration Related Event

- Co-organizer and Assessor of CIArb training courses in Taiwan
 - Four Accelerated Route to Membership courses in 2016, 2017, 2018, and 2021, respectively. More than 130 candidates attended the four courses in total.
 - An Accelerated Route to Fellowship course in 2018. Twenty-three candidates attended the course.
 - Four Introduction to International Arbitration courses in 2020, 2021 and 2022, respectively. More than 110 candidates attended the four courses in total.
- Co-organizer of the annual Young Members Group Conferences of CIArb East Asia Branch
 - ➤ The inaugural conference took place at Hong Kong International Arbitration Centre on 8 April 2019. More than 60 delegates attended the conference.
 - The second annual conference took place via zoom from 4 November 2020 to 27 November 2020. More than 400 delegates in total attended the series of conference.
 - ➤ The third annual conference took place via zoom from 24 November 2021 to 3 December 2021.

 More than 300 delegates in total attended the series of conference.
- Co-organizer of the YAAF online event with China YAAF representatives: Arbitration in Different Jurisdictions Tour de Table (17 March 2021).
- Organizer of several ICC YAAF event in Taiwan:
 - A YAAF hybrid event in Taipei: Lessons from Successful Challenges to Arbitral Awards in Hong Kong (22 July, 2022).
 - A YAAF hybrid event in Taipei: Winning Strategy for Asian Parties and In-house Counsel with Civil Law Background (26 October 2021), which was reported on the CIArb's main website at:_
 https://ciarb.org/our-network/asia/east-

<u>asia/chapters/taiwan/?fbclid=IwAR03XN1ZV6gYHXbh_MYaw_7BCsOwB0ljuYkS-</u>7QIIhhH2phhsX8Y2fBnrYY

- A YAAF in person event in Taipei: A Conference on the topic of "A Deep Insight into ICC Arbitration and Highlights of ICC 2021 Arbitration Rules" (9 January 2021), which was reported on the CIArb's main website at: https://ciarb.org/news/east-asia-branch-conference-a-deep-insight-into-icc-arbitration-and-highlights-of-icc-2021-arbitration-rules/
- A YAAF in person event in Taichung: Offshore Wind Power and Arbitration (15 October 2020), as a part of Taiwan Arbitration Week events, which was reported on the the CIArb's main website at: https://www.ciarb.org/news/conference-on-taiwan-offshore-wind-power-and-arbitration/
- A YAAF in person event in Taipei: Different Procedural Approaches in Arbitration: Civil Law versus Common Law (6 March 2020).
- Organizer of a career planning workshop of Young Members Group, Taiwan Chapter of the Chartered Institute of Arbitrators, East Asia Branch
 - The workshop was held on 1 January, 2019. Lawyers at different level in the field of arbitration were invited to share their experiences in how to build up their career along the pathway. 30 young lawyers attended the workshop.

Recent Speeches

- Delivered a speech on "Introduction of Alternative Dispute Resolution Mechanism" at National Taichung University of Education (13 June 2022).
- Delivered a speech on "Mediation Theory and Practice" at Taiwan Shilin District Court (23 May 2022).
- Delivered a speech on "Disclosure and Challenge of an Arbitrator" at Taipei Bar Association (19 March 2022).
- Delivered a speech on "Case Management Skills in International Arbitration" at the Judicial Academy of Taiwan (18 March 2022).
- Delivered a speech on "Successful Enforcement of Claims in Arbitration with European Companies" at an online YAAF event in Taipei (20 January 2022).
- Delivered a speech on "Taking Evidence in International Arbitration" at the forum of Mandarin Speakers in Arbitration (18 January 2022).
- Delivered a speech on "Online Hearing" at Soochow University (4 January 2022).
- Delivered a speech on "Winning Strategies for Cross-border Mergers and Acquisitions" at the online seminar of "M&A Issue for Offshore Wind Industry" held by Chen & Chang (19 December 2021).
- Delivered a speech on "Useful Skills in Facilitative Mediation" at National Taipei University of Business (15 December 2021).
- Delivered a speech on "The Development of Mediation in China and Suggestions to the Mediation Act" at the mediation seminar organized by the Mediation Centre of Chinese Arbitration Association (14 December 2021).

- Acted as moderator on "Winning Strategy for Asian Parties and In-house Counsel with Civil Law Background" at the seminar co-organized by ICC YAF, CIArb and CAA during 2021 Taiwan Arbitration Week (26 October 2021).
- Delivered a speech on "Online Arbitration" at National Yang Ming Chiao Tung University during 2021
 Taiwan Arbitration Week (18 October 2021).
- Delivered a speech on "Winning Strategy in International Arbitration" at National Tsing Hua University during 2021 Taiwan Arbitration Week (15 October 2021).
- Acted as moderator on "Taking Evidence in International Arbitration: Witness Preparation before and during Cross-Examination" during the 8th ICC YAF Global Forum (29 September 2021).
- Delivered a speech on "Cross-border Mergers & Acquisitions" at Ling Tung University (22 May 2021).
- Delivered a speech on "Arbitration in Taiwan" at the YAF online event: Arbitration in Different Jurisdictions Tour de Table (17 March 2021).
- Delivered a speech on "A Deep Insight into ICC Arbitration and Highlights of ICC 2021 Arbitration Rules" at Taipei Bar Association (9 January 2021).
- Delivered a speech on "The Impact of COVID-19 to Business" at Chinese Culture University (11 December 2020).
- Delivered a speech on "Arbitration Proceedings" and "Preparation for Hearings" at Chinese Arbitration Association (21 November 2020).
- Delivered a speech on "Diversity in Review" at the second annual Young Members Group Conferences of CIArb East Asia Branch (20 November 2020).
- Delivered a speech on "The Challenges for Taiwan Business post the Enactment of Foreign Investment Act" (22 October 2020).
- Delivered a speech on "How to Write Arbitration Clauses" at National Chengchi University in Taipei (14
 June 2020).
- Delivered a speech on "Introduction to Alternative Dispute Resolution Mechanisms" at Fu Jen Catholic University in Taipei (21 March 2020).
- Delivered a speech on "Arbitration and Health Tourism" at Chinese Arbitration Association in Taipei (November 1, 2019).
- Delivered a speech on "Belt and Road Investment and Dispute Resolutions for Cross-border E-commerce" at the third Belt & Road International Trade Dispute Resolution Forum co-organized by Hangzhou Arbitration Commission, Hangzhou Federation of Industry and Commerce, Zhejiang Association of Corporate Counsel and Lawyers Association of Zhejiang (20 October 2019).
- Delivered a speech on "How to Appoint Arbitrators in International Arbitration" and acted as co-panelist
 in sessions on "Duties and Responsibilities of an Arbitrator", "How to Conduct a Case Management
 Conference" and "How to Draft Terms of Reference" at the Fourth Training Program for Leading Talents
 in Foreign-related Business in Guangdong—Panoramic Training Courses on International Arbitration, coorganized by the ICC International Court of Arbitration and Guangdong Lawyers Association (19-21 July
 2019).

- Delivered a speech on "How to Appoint Arbitrators in International Arbitration" at the Panoramic Training Courses on International Arbitration, co-organized by the ICC International Court of Arbitration, Hangzhou Arbitration Commission and Hangzhou Lawyers Association (17-19 May 2019).
- Delivered a speech on "Recent Arbitration Developments in China" at the Inaugural Young Members Group Conference of CIArb East Asia Branch at HKIAC (8 April 2019).
- Delivered a speech on Asia's arbitration practices, challenges and possibilities at Columbia Arbitration
 Day co-organized by Columbia Law School and Columbia International Arbitration Association in New York (9 March 2019).