



Cavinder Bull, SC Chief Executive Officer

B.A. (Hons), Oxford University (UK, 1992)
M.A. Oxford University (UK, 2001)
LL.M., Harvard Law School (USA, 1996)
Barrister of England & Wales (1993)
Advocate & Solicitor of the Supreme Court of Singapore (1994)
Attorney-at-Law of the state of New York (1996)
Appointed Senior Counsel (2008)
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ABOUT CAVINDER

Cavinder is the Chief Executive Officer of Drew & Napier. He has an active practice in complex litigation and international arbitration. He is engaged in trial and appellate advocacy at all levels of the Singapore Courts and appears as counsel in international arbitration in various countries. He is also co-head of the Competition Law & Regulatory Practice.

Cavinder graduated with First Class Honours in law from Oxford University in 1992, winning the Bellot Prize for Public International Law from Trinity College. He was called to the Bar of England & Wales the following year, placing fourth in the Bar examinations. He returned to Singapore and passed the Singapore Bar exams, winning two prizes, including the prize for top candidates.

Cavinder worked for the Chief Justice of Singapore as a Justices' Law Clerk before joining Drew & Napier in 1994 as a litigation associate. In 1995, he was awarded the Lee Kuan Yew Scholarship and left for Harvard Law School where he received an LL.M. He passed the New York Bar exams and was admitted to practice in New York. Cavinder practiced as a litigation associate with Sullivan & Cromwell in New York until late 1997 when he returned to Singapore and Drew & Napier. He was made a partner of Drew & Napier in 1998 and a Director of the firm in May 2002. He was appointed Senior Counsel by the Chief Justice of Singapore in 2008, one of a handful to have been accorded the honour before the age of 40.

Cavinder is on the Governing Board of the International Council for Commercial Arbitration (ICCA), on the World Bank Sanctions Board, and on the Advisory Board

of the AFSA International Arbitration Rules Drafting Committee. He is Vice-President of the Court of Arbitration of the Singapore International Arbitration Centre, Vice-President of the Asia Pacific Regional Arbitration Group, and the Co-Chairman of the Singapore Stock Exchange's Disciplinary Committee. He was also a member of the Securities and Industries Council from 2016 to 2022. Cavinder was a recent member on the inaugural Disciplinary Tribunal of the International Association of Athletics Federations (IAAF).

EXPERIENCE

Cavinder has handled many high profile matters for clients ranging from the Governments of Laos, India and Djibouti to companies and financial institutions like UBS AG and Sharp Corporation, and even the central bank of Singapore. Here are just a few of these matters:

Litigation

 First actions for civil penalties under the Securities and Futures Act

Represented Singapore's central bank, the Monetary Authority of Singapore, in two actions for breaches of the Securities and Futures Act (SFA). The first action was for market manipulation while the second concerned insider trading. These were the first two civil penalty cases brought by the central bank and it was the first time the central bank had instructed external counsel to appear for it in Court. Cavinder was successful in both trials as well as in both the subsequent appeals. The Court of Appeal's judgments in both cases are considered landmark decisions.



 Largest trust case in Singapore with disputed assets worth up to US\$800 million

Successfully acted for members of the De La Sala family in the largest trust case ever heard in Singapore, involving disputed assets estimated to be worth between US\$600 and US\$800 million. The High Court's judgment was a landmark decision setting out guidance on what constitutes impermissible witness coaching, an issue that arose during the trial pursuant to Cavinder's cross-examination of several key witnesses.

 Billion-dollar fraudulent trading case in Singapore

Acting as lead counsel for Hin Leong's judicial managers in the largest reported fraudulent trading case in Singapore, seeking recovery of over US\$3.5 billion from the directors of the company. The dispute includes claims of fabrication of gains, forgery of documents and manipulation of accounts to conceal massive losses sustained by the company over many years. This marks the collapse of one of the world's largest oil and commodities trading companies and has attracted significant media attention both locally and globally.

- Representing a former Prime Minister of Georgia in a claim against a professional trustee of a US\$1.1 billion trust Representing Bidzina Ivanishvili, a former Prime Minster of Georgia, and his family in a claim against a professional trustee for breach of trust leading to losses in an investment portfolio worth over US\$1 billion. The trustee had successfully obtained a stay of proceedings in favour of Switzerland in the High Court, following which the Ivanishvili family instructed Cavinder to take over the case. Cavinder, who advised a change of strategy, succeeded in the appeal before the Court of Appeal which lifted the stay of proceedings. The matter is now being heard in Singapore as the Ivanishvili family had wanted.
- Represented Takashimaya subsidiary in a \$33 million dispute with REIT Represented a subsidiary of the Japanese Takashimaya conglomerate in a dispute over its contract with its REIT landlord. The dispute concerns issues of commercial propriety in contract law and concerns one

of the most iconic shopping and commercial properties in Singapore. Cavinder acted both in the first instance hearing before the High Court as well as in the appeal before the Court of Appeal.

- Minority Shareholder Disputes
 Acted in numerous minority shareholder
 cases including Thio Syn Kym Wendy and
 others v Thio Syn Pyn and others and other
 appeals [2018] 2 SLR 788 and a recent
 case involving an Indonesian based
 conglomerate worth more than US\$4
 billion.
- Represented the Government of Laos in a jurisdictional challenge in respect of an investor state arbitration

Represented the Government of Laos in its challenge to the jurisdiction of an arbitral tribunal constituted under the UNCITRAL Arbitration Rules before the High Court and Court of Appeal of Singapore. This was the first time a jurisdictional challenge had been brought in Singapore in respect of an investor-state arbitration. The Court proceedings resulted in a subsequent SIAC international arbitration where the Government of Laos prevailed by a majority decision.

Private Banking Disputes

Cavinder has acted for various international banks including representing UBS AG in a multi-million dollar dispute where two customers sued UBS for negligent advice and various other allegations surrounding the losses suffered by a US\$60 million investment portfolio in the aftermath of the global financial crisis in 2008. Under cross-examination, the investors admitted numerous falsehoods and ultimately withdrew their defence and counterclaim. The case had extensive media coverage.

 Landmark decision in PT Perusahaan Gas Negara Persero TBK v. CRW Joint Operation (Indonesia)

Obtained a landmark decision from the Singapore Court of Appeal on the interpretation of the FIDIC contracts which are widely used internationally in the construction industry. Previous lawyers for the client, CRW Joint Operation (Indonesia), had earlier sought to enforce an interim arbitral award issued by an adjudicator but this was refused by the Singapore Courts and the Court of Appeal. A new interim



award was issued and the new legal team led by Cavinder persuaded the Singapore Courts that the correct interpretation of the FIDIC provisions required the enforcement of the interim awards. This case has been the subject of many articles in legal journals and commentaries as it deals with the common practice of interim payments in international construction projects and the commonly used FIDIC form of contracts. This decision of the Singapore Court of Appeal was runner-up in Global Arbitration Review (GAR)'s "Most important published decision of the past year" award, handed out at the GAR Awards 2016 ceremony on 2 March 2016 in Shanghai.

 Represented Singapore ticketing giant in a landmark appeal against the Competition Commission of Singapore Represented ticketing giant, SISTIC, in an appeal against the Competition Commission of Singapore for alleged abuse of market dominance. The landmark case was the first abuse of dominance case to reach the Competition Appeals Board and set the law for abuse of dominance in Singapore.

International Arbitration

Sharp v Hisense

Acted as lead counsel for Sharp Corporation in an international arbitration relating to a US\$3 billion contractual relationship relating to the sale of Sharp televisions in various territories. The dispute involved emergency arbitrator proceedings and related Court litigation in multiple jurisdictions. This case was reported in Global Arbitration Review and in various media publications in the United States.

Billion-dollar Indian Premier League dispute

Acted for an international sports marketing and media right management group in three separate arbitrations arising from broadcasting and media rights to the Indian Premier League, a major cricket event. The agreements involved in the arbitrations were worth over US\$1.2 billion. The dispute also involved multiple legal proceedings in India, USA, UK and in Singapore, and required intensive work with various foreign counsel in those jurisdictions.

Set-aside part of an \$80 million ICC arbitral award

Successfully persuaded both the High Court and the Court of Appeal to set aside part of an ICC award on the grounds of breach of natural justice and excess of submission to jurisdiction. In its judgment, the Court of Appeal acknowledged that "It is not common in Singapore for awards to be set aside, and the courts have only done so in exceptional cases when the grounds are clearly made out", and that in over 20 years, only around 20 per cent of appeals to set aside arbitration awards had succeeded. The Court of Appeal's judgment is a landmark decision which addresses several key and novel issues, such as the Court being empowered to make consequential and/or ancillary orders to give effect to the setting aside of an award.

Billion dollar mining arbitration Acted for a major Australian mining corporation in arbitration against a major global engineering and construction company relating to a multi-billion dollar mining, rail and port project in Australia. The quantum of damages sought in this case

• Investor-State arbitrations

was about one billion dollars.

Cavinder has acted as counsel in investor state arbitrations; and has experience acting for States and investors. He has also sat as an arbitrator in investor-state arbitrations under the auspices of ICSID, NAFTA and the Permanent Court of Arbitration (PCA); including the following non-confidential cases:

City-State NV, Praktyka Asset Management Company LLC, Crystal-Invest LLC and Prodiz LLC v Ukraine (ICSID Case No. ARB/14/9): Appointed President of the Tribunal in respect of a claim against Ukraine brought by Dutch entity City-State N.V. and other banking investors under the Netherlands-Ukraine BIT, which concerned the Dutch entity's deposits in Ukrainian bank PJSC Kreditprombank.

Tennant Energy v Canada (PCA Case No 2018-54): Appointed President of a Tribunal constituted under the auspices of the North American Free Trade Agreement (NAFTA). The claim was brought by a US corporation concerning its alleged investment in Skyway



127, an enterprise that proposed to develop a wind farm in Ontario. It was alleged, amongst other things, that Ontario's administration of the Feed-In Tariff program was non-transparent and opaque, and that government records documenting the alleged unfair energy regulatory measures were intentionally destroyed.

Rizzani de Eccher SpA, Obrascón Huarte Lain SA and Trevi SpA v State of Kuwait (ICSID Case No. ARB/17/8):
Appointed President of the Tribunal in the first ICSID claim against Kuwait brought by an Italian-Spanish consortium under Kuwait's bilateral treaties with Italy and Spain, which concerned a billion-dollar project to upgrade a major highway in Kuwait.

Agility Public Warehousing Company KSC v Republic of Iraq (ICSID Case No. ARB/17/7): Appointed as President of the Tribunal in the first ICSID claim against the Republic of Iraq. The claim relates to an alleged investment in the telecommunications section in Iraq by a Kuwaiti company.

ConocoPhillips UK, Perenco UK and others v Vietnam (PCA Case No. 2018-5):
Appointed President of the Tribunal for a claim under the UK-Vietnam BIT in respect of whether capital gains tax was payable following the sale of ConocoPhillips UK's operations in Vietnam to Perenco UK. The operations in question were held by UK subsidiaries of ConocoPhillips UK and included significant interests in two offshore oil blocks and in the Nam Com Son pipeline.

Richard N. Westbury, Paul D. Hinks and Symbion Power Tanzania Limited v United Republic of Tanzania (ICSID Case No. ARB/19/17): Appointed President of the Tribunal in respect of a claim against Tanzania brought under the Tanzania-United Kingdom BIT.

Karkey Karadeniz Elektrik Uretim A.S. v Islamic Republic of Pakistan (ICSID Case No. ARB/13/1): Appointed as a member of the Annulment Committee.

Dan Cake (Portugal) SA v Hungary (ICSID Case No. ARB/12/9): Appointed President of the Annulment Committee.

Cortex Mining and Stirling Capital Limited v Kenya (ICSID Case No. ARB/15/29): Appointed as a member of the Annulment Committee.

SolEs Badajoz GmbH v. Kingdom of Spain (ICSID Case No. ARB/15/38): Appointed Chair of the Annulment Committee

ACCOLADES

Asian Legal Business

Asia's Top 15 Litigators 2022

– Named as one of Asia's top
15 Litigators for 2 consecutive
years



Asian Legal Business SE Asia Law Awards

Singapore Managing Partner of the Year 2022 and 2020



Dispute Resolution Lawyer of the Year 2021 and 2019

Regional Managing Partner of the Year 2020

Benchmark Litigation Asia-Pacific Awards 2022

Hall of Fame award - Winner

Impact Case - Winners

Hin Leong Trading Insolvency

Prudential Assurance Company Singapore v former Group Financial Services Director/ PTMOC

Asialaw & Benchmark Litigation Asia-Pacific Dispute Resolution Awards 2018 Disputes Star of the Year, Singapore

The Legal 500 Asia Pacific
Dispute Resolution 2022 –
Listed Lawyer in Hall of Fame
for 2 consecutive years



International Arbitration 2022 – Listed Lawyer in Hall of Fame for 2 consecutive years

Antitrust and Competition 2022 – Recommended lawyer for 6 consecutive years

Construction 2022 - Recommended lawyer

"Cavinder Bull SC is perhaps the leading counsel in Singapore today. He is a powerful advocate and skilled lawyer." – Legal 500 APAC 2022



"Cavinder Bull SC's reputation is well deserved." – Legal 500 APAC 2022

Sources say, "I have worked with the following individuals in international arbitration: Cavinder Bull SC is outstanding..." – Legal 500 APAC 2021

'Cavinder Bull SC's advocacy is outstanding and he is quite simply in a league of his own.' – Legal 500 APAC 2020

'Cavinder Bull SC is plugged into global networks and has invested in the international arbitration space.' – Legal 500 APAC 2020

'a great advocate in arbitration-related court proceedings', 'is smart, reasonable and fair', 'is a lethal examiner of witnesses' and 'makes a very good arbitrator' – Legal 500 APAC 2019

'fabulous lawyer', 'a big name', a 'very astute lawyer on strategy and law', '[his] experience is invaluable' – Legal 500 APAC 2018

'top tier', 'very sharp and analytical' – Legal 500 APAC 2018

Chambers Asia-Pacific and Chambers Global (Dispute Resolution: Litigation)

Chambers
Asia-Pacific
2022
Cavinder Bull SC

Singapore 2022 – Band 1 for 12 consecutive years

One market source praises Cavinder Bull SC as a "very strong litigator" while a client describes him as someone who is "very laser-like and goes for the target." – Chambers APAC 2022

"a very experienced litigator" with "sharp intellect and surgical precision against opposing counsel." – Chambers APAC 2021

'A pre-eminent dispute resolution practitioner with a long and successful track record. One client says he "knows exactly where he is going and gets there," while another notes he is "far-sighted and has got a very good mind."" — Chambers APAC 2020

'ability to "see the issues quickly and beyond simply locating the legal problem, look at it from the point of providing the solution to the organisation concerned." – Chambers APAC 2019

"He is a very rare talent in disputes." – Chambers APAC 2017

"excellent presence in court" and "unflappable manner." – Chambers APAC 2017

"excellent advocate" who "writes compelling briefs and makes superb oral presentations." — Chambers APAC and Global 2017

"he is an impressive personality, has very good presentational skills and is very convincing" – Chambers Global 2016

[Cavinder] is not only "a great advocate" and "terrific cross-examiner who can really perform in court," but also a litigator who is "very much attuned to commercial considerations." – Chambers APAC 2015

"Very well known in Singapore as a senior litigator." – Chambers APAC 2015

"Very calming presence – which is good for you, but can actually unnerve the opposition." – Chambers APAC 2015

"A terrific cross-examiner who can really perform in court." – Chambers APAC 2015

"Excellent when it comes to litigation matters: very sharp, very reliable and very reassuring." – Chambers APAC 2014

"He is very polite with the judge but is ruthless when it comes to examining the other side's argument." – Chambers APAC 2014

Chambers Asia-Pacific and Chambers Global (Dispute Resolution: Arbitration)

Singapore 2022 – Band 1 for 10 consecutive years

Global-wide 2022: Arbitration (International) – Band 3

"Cavinder Bull SC is one of the top Singapore arbitration counsel and arbitrators." – Chambers Global 2022

A source emphasises that "Cavinder Bull SC is an absolutely superb advocate." – Chambers Global 2022

Market commentators hold Cavinder Bull SC to be one of the "standout practitioners as advocate, lawyer and arbitrator." – Chambers APAC 2022

One source lauds him as "the smartest guy in the room, a great lawyer." – Chambers APAC 2022

'an excellent oral advocate' – Chambers Global 2021



'Cavinder Bull SC is an esteemed arbitration specialist with particular expertise in energy matters before SIAC. Market commentators hold him to be one of the "clear standouts in this area" and "obviously very impressive as an arbitrator as well as counsel.' – Chambers APAC 2021

Cavinder Bull SC is highly sought after for his expertise in both commercial disputes and investment treaty arbitration. He adeptly advises sovereign states and private entities in complex international proceedings, and is a particularly respected figure within ASEAN and the Asia-Pacific region. Based in Singapore, he is regarded as "an excellent lawyer," while another sources describes him as being "extremely knowledgeable and a very good advocate." – Chambers Global 2020

'Cavinder Bull SC is "one of Singapore's best legal minds," according to interviewees. Market sources say: "He is a very capable lawyer and does standout work." He is well versed in handling high-stakes commercial and investment treaty arbitrations.' – Chambers APAC 2020

'a highly regarded advocate with a strong track record representing investors and sovereign states in commercial and investment treaty arbitrations' – Chambers APAC 2019

"exceptionally bright and engaging and prepared to tailor advice to our specific needs, rather than simply produce generic opinions." – Chambers APAC 2018

"he is very reassuring and gives great comfort to clients" – Chambers APAC 2018

"very commercial and savvy" – Chambers APAC 2018

"World-class" – Chambers APAC and Global 2017

"His clientele is global now and the work he is doing gets bigger and bigger." – Chambers APAC 2016

"a great guy and a bona fide arbitration lawyer." – Chambers APAC 2016

"very clued in" and "a superb lawyer." – Chambers APAC 2016

"Even, very reassuring manner" and "brilliant ability to grasp business issues." – Chambers APAC 2015

"Thorough, smart, responsive and an international arbitration specialist." – Chambers APAC 2015

"Clearly on an upward trajectory in his practice as an international arbitration specialist." – Chambers Global 2015

"He's formidable in arbitration - he really stands out." – Chambers APAC 2014

"[He] enjoys a formidable reputation in Asian arbitration circles and is respected across the region for his skilled handling of sizeable disputes in such areas as infrastructure and media." – Chambers Global 2014

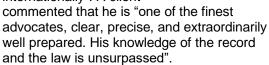
"Establishing an extremely strong presence in the international arbitration field, and is widely recognised as a very serious operator" – Chambers APAC 2013

The Asian Lawyer Emerging Markets Awards 2015

Dispute Resolution Lawyer of the Year

Global Arbitration Review 10th edition (2017)

The Global Arbitration Review says "Cavinder Bull is the best known name internationally". A client



India Business Law Journal

In the August 2020 issue of India Business Law Journal (IBLJ), Cavinder is recommended as counsel for Indian legal matters. He is described by a peer as "spectacular and in a very elite league".

In IBLJ's July 2017 issue, Cavinder received praise from a client, who said, "I would unhesitatingly recommend Cavinder Bull as counsel. His understanding and assessment of strategic, practical and legal issues is one of the best I have seen. Despite his obviously very heavy schedule, he has been extremely responsive...and has given significant thought and advice and various issues on an urgent basis".



Who's Who Legal

Identified as a Thought Leader for Arbitration Global Guide (2021 edition) for 5 consecutive years

Identified as a Thought Leader for Litigation Global Guide (2021 edition) for 3 consecutive years

Thought Leaders Global Elite Guide: Arbitration 2022 – Global Elite Thought Leader

Thought Leaders Global Elite Guide: Commercial Litigation 2022 – Global Elite Thought Leader

Global Guide: Commercial Litigation 2021 – Global Elite Thought Leader for 2 consecutive years; Recommended Lawyer for 12 consecutive years

Global Guide: Arbitration 2022 – Global Elite Thought Leader for 3 consecutive years; Recommended Lawyer for 8 consecutive years

Global Guide: Hospitality 2021 – Recommended Lawyer

National Guide: Southeast Asia - Arbitration 2021 – Recommended Lawyer

National Guide: Southeast Asia - Litigation 2021 – Recommended Lawyer

Global Guide: Telecommunications Media & Technology 2016 – Leading Lawyer

Global Guide: Competition 2014 – Recommended lawyer for 3 consecutive years

Global Guide: Construction 2014 – Recommended lawyer

Cavinder Bull SC is "without doubt one of the best practitioners I have worked with worldwide."

He possesses "clarity of thought and the ability to pick up with ease various strands of a complex dispute".

Cavinder Bull SC is "very sharp and tactically astute", and regularly acts for large companies and individual on complex international disputes.

Cavinder Bull, SC is "one of the leading lights in Singapore" and "the star at Drew & Napier".

He wins particular praise for his advocacy, with sources calling him "skilful and adaptable

in his arguments and totally prepared on facts and law".

Cavinder Bull, SC has "outstanding grasp of the law".

He has the "ability to provide practical advice tailored to needs of clients' business", and his "analysis and advocacy skills are off the charts".

"The outstanding Cavinder Bull, SC is a highly esteemed practitioner who earns praise for his substantial experience in complex litigation and arbitration proceedings."

A "persuasive and intelligent" practitioner who is a "highly respected figure" that "ought to be on the list" due to his "excellent practice".

He has "excellent knowledge of the law" according to sources who commend his "rapid response and clarity of advice" when handling complex commercial disputes.

Global Investigations Review 100 (GIR 100) 5th edition (2019)

Recognised as a leading individual for investigations.

The GIR 100 identifies top 100 firms worldwide that handle complex cross-border government-led and internal investigations.

Asia Business Law Journal

Identified as one of Singapore's Top 100 lawyers 2019

Best Lawyers International: Singapore (2023 edition)

Bet-the-Company Litigation – Endorsed individual for 6 consecutive years (named Lawyer of the Year 2021 edition)

Litigation - Endorsed individual for 13 consecutive years

Arbitration/Mediation – Endorsed individual for 10 consecutive years

Competition/Antitrust Law – Endorsed individual for 6 consecutive years

International Arbitration – Endorsed individual for 3 consecutive years (2018-2020 edition)

asialaw Leading Lawyers
Dispute Resolution 2022 –
Elite Practitioner for 5
consecutive years





Benchmark Litigation Asia-Pacific 2022 edition

Dispute Resolution Star – Commercial and Transactions, International Arbitration (5 consecutive years)

"Cavinder is one of the best lawyers I have worked with internationally. He is clear, articulate and a pleasure to brief. His team is also fully engaged and top-quality. We managed to conduct an intense, heavily fought arbitration by video-conferencing seamlessly. Drew & Napier would definitely be my firm of choice for future work in Singapore (or even commercial arbitrations outside Singapore)."

"Bull is an extremely able advocate with deep knowledge of international arbitration."

"Great counsel and an asset to the team. He has great practical and strategical input."

Legal Media Group Expert Guides

Identified as an Expert in Commercial Arbitration, Competition & Antitrust, and Litigation in 2021

Asia IP Experts 2016

Leading individual in IP Litigation

Judgments

In one case, the High Court expressed its thanks to Cavinder for his assistance in a protracted trial, describing him in the written judgment as a 'persuasive advocate' who 'ably prosecuted a factually complex and somewhat emotively charged case with conspicuous fairness.'

PUBLICATIONS

- Cavinder is the General Editor of Law Relating to Specific Contracts in Singapore, Sweet & Maxwell, 2nd Edition, 2016.
- Cavinder is an author of Law and Practice of Commercial Litigation in Singapore, Sweet & Maxwell, 2015 – Interlocutory Injunctions.
- Cavinder is also an author of Arbitration in Singapore, Sweet & Maxwell, 2014 – Arbitration Awards.
- Cavinder co-authored the Chambers Practice Guides (2015): International Arbitration – "Singapore – Law & Practice".



- Cavinder is a co-author of Competition Law and Policy in Singapore. This book was written in conjunction with, amongst others, Professor Richard Whish of King's College London.
- For the past 16 years, Cavinder has coauthored the Singapore Academy of Law's Annual Review of Cases on Civil Procedure.

APPOINTMENTS/MEMBERSHIPS

- Vice-President, Court of Arbitration Singapore International Arbitration Centre
- Vice-President, Asia Pacific Regional Arbitration Group
- Co-Chairman, Singapore Exchange disciplinary committee
- Member, Governing Board of the International Council for Commercial Arbitration (ICCA)
- · Member, World Bank Sanctions Board
- Advisory Board, AFSA International Rules Drafting Committee
- Panel, International Arbitrators of the Korean Commercial Arbitration Board (KCAB)
- ICSID Panel of Arbitrators
- Former Deputy Chairman, Board of Directors - Singapore International Arbitration Centre (2010 to 2017)
- Member, International Association of Athletics Federations' (IAAF) inaugural Disciplinary Tribunal in Monaco (2017 to 2019)
- Member, Securities and Industries Council (2016 to 2022)
- Advisory Council, Faculty of Law, National University of Singapore
- Member, Law Reform Committee of the Singapore Academy of Law (2000 to 2010)
- Appointed by the Deputy Prime Minister to the Legal Services Review Committee (2007)
- Member, Pro-tem Committee of the Institute of Legal Education (2009)
- Appointed as a Referee under the Industrial Arbitration Act



- Member, Public and International Law Committee of the Law Society (2009)
- Member, Singapore Law Committee (India Team leader)
- Member, Sub-Committee of Remaking Singapore Committee (2002)
- Delegate, 8th Asia-Europe Young Leaders' Symposium
- Member of the Honourable Society of Gray's Inn
- · Fellow, Singapore Academy of Law
- · Member, Law Society of Singapore

DIRECTORSHIPS

- Director, Singapore Technologies Electronics Limited (2009 to 2012)
- Director, National Healthcare Group (2009 to 2012)
- Trustee, Singapore University of Technology and Design (2009 to 2015)
- Director, Ascendas Property Fund Trustee Pte Ltd (2010 to 2013)
- Director, Agri-Food & Veterinary Authority of Singapore (2004 to 2010)