

# Elodie Dulac

Partner
Trial and Global Disputes / International
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Elodie Dulac is a partner in King & Spalding's Singapore office and a member of the firm's International Arbitration group. Ms. Dulac has represented clients in commercial and investment arbitrations around the world, with a particular focus on Asia, where she has been based for over 15 years. She has worked on international arbitrations under the rules of the ICC, ICSID, SCC, SIAC, and UNCITRAL. In addition to her work as counsel, Ms. Dulac has been appointed as an arbitrator in HKIAC, ICC, SIAC, AIAC, KIAC and ad hoc arbitrations. She has particular expertise in energy, mining, joint venture/shareholder and investor-State disputes, as well as Asia-Africa disputes. She is listed in Who's Who Legal - Future Leaders 2021 for International Arbitration (Top 10 Asia-Pacific wide), and has been recognised in Chambers Asia Pacific and Legal500.

Ms. Dulac is a Member of the Executive Committee of the Asia-Pacific Forum for International Arbitration and a Founding Member and Member of the Executive Committee of the East Africa International Arbitration Conference. She is also a member of the Investment Arbitration Committee of the Inter-Pacific Bar Association.

Ms. Dulac is admitted to practice in England & Wales (Solicitor-Advocate), Paris, France and Cambodia (Foreign Lawyer). She is a Registered Foreign Lawyer at the Singapore International Commercial Court.

#### **Pro Bono:**

- Civil Party Lawyer, Extraordinary Chambers in the Courts of Cambodia (Khmer Rouge Tribunal), Phnom Penh, Cambodia
- Visiting Lecturer, Settlement of International Disputes, Addis Ababa University School of Law, Ethiopia
- Visiting Lecturer, International Arbitration Course, University of Bahir Dar, Ethiopia
- Visiting Lecturer, International Investment Law Course, University of Mekelle, Ethiopia
- Secondment to the Office of the Prosecutor at the UN International Criminal Tribunal for Rwanda, Arusha, Tanzania

## **Matters**

Won an award for declaratory relief worth over USD 4 billion in an ICC arbitration on behalf of **two international oil majors** against a Southeast Asian government arising out of a revenue-allocation dispute under a gas service contract.

Representing **Shell** in a multibillion dollar ICSID arbitration against the Republic of the Philippines under the Netherlands-Philippines bilateral investment treaty. The dispute concerns revenue allocation for the Malampaya gas to power project. We recently obtained provisional measures in favour of our client.

Representing **Chevron** in multibillion dollar UNCITRAL arbitration against the Republic of the Philippines under the Switzerland-Philippines bilateral investment treaty. The dispute concerns revenue allocation for the Malampaya gas to power project.

Representing **two Singapore companies** in an investment treaty dispute against a North Asian State arising out of a mining project.

Representing a major **Philippine conglomerate** in an SIAC arbitration against its Indonesian joint venture partner, arising out of a dispute over shares in a Dutch venture that owns and operates the major toll roads in and around Manila.

Representing a **South East Asian mining company** in an SIAC arbitration in Singapore against its joint venture partner. The dispute concerns the termination of the joint venture agreement and the ownership of shares.

Representing a **South East Asian company** against a South East Asian Government in an ad hoc arbitration arising out of a light rail project.

Won an USD 85 million award for **ConocoPhillips** in an UNCITRAL arbitration concerning the proper tariff charged by a gas pipeline in Indonesia. The case involved the application of a contract various representations and warranties to hold the gas transporter liable for a tariff increase decreed by Indonesia's pipeline regulators.

Representing **Garanti Koza**, a UK construction contractor, in an ICSID arbitration against Turkmenistan arising out of violations by Turkmenistan of its obligations under the UK-Turkmenistan BIT. Our client recently defeated Turkmenistan's objection to jurisdiction in a pioneering decision by the Tribunal based on the BIT's most favoured nation provision and prevailed on the merits.

Representing **Astro All Asia Networks and South Asia Entertainment Holdings** in two UNCITRAL arbitrations against India under bilateral investment treaties. The dispute concerns mistreatment by India of our clients' investments in the satellite television and radio sectors in India.

Representing an **Asian production sharing contractor** in multiple disputes against the host government all subject to ad hoc arbitration in Asia.

Representing an **oil major** in cost recovery disputes against an Asian host government.

Representing **Dow Chemical Company** in an ICC arbitration in London against Petrochemical Industries Company, which is wholly-owned by the State of Kuwait, arising out of a wide-ranging joint venture agreement. English law governed. The tribunal awarded our client damages, interest and costs of over USD 2.48 billion – one of the largest arbitration awards in history. Dow received

USD 2.2 billion in a direct cash payment from PIC in May 2013.

Representing an **Asian construction contractor** in an ICC arbitration in Geneva against a European subcontractor concerning an LNG project in Asia.

Representing a **downstream subsidiary** of an oil major in an ICC arbitration in Singapore against one of its Indonesian distributors. Indonesian law governed. Our client obtained the dismissal of all claims and an award of most of its costs.

Representing a **European industrial company** in an ICC arbitration in Zurich against a Korean company concerning a joint venture in China. Korean law governed.

Representing **two Vietnamese textile companies** in an ICC arbitration in Singapore against a North American company concerning a joint venture in Vietnam. Vietnamese law governed.

Representing a **Russian industrial company** in an ICC arbitration in Istanbul against a French company, arising out of the opposing party's failure to close the sale of a business. Turkish law governed.

Representing a **US private equity house** in an UNCITRAL arbitration in Singapore against an investee company from South Asia. Our client prevailed on all its claims.

Representing an **Asian automobile manufacturer** in an ICC arbitration in Singapore against a Middle Eastern distributor. Korean law governed. All claims against our client were dismissed and an award of costs was made in our client's favor.

Representing a **South East Asian investor** in an arbitration against a South East Asian state under the ASEAN Investment Agreement. Over USD 100 million is in dispute.

Representing **African State** in an ICSID arbitration brought by European investor.

Representing North American investors in an ICSID arbitration against Egypt.

Representing **Malaysian Historical Salvors** in its successful action to annul an ICSID award made in favour of Malaysia.

Representing **SGS** as claimant in its ICSID arbitration against the Republic of the Philippines, resulting in a settlement of CHF 150 million (of CHF 174 million claimed).

Representing European investors in an SCC arbitration brought under the Energy Charter Treaty.

**Expert Consultant for the World Bank** on the reform of the international arbitration regime in Vietnam.

## Credentials

#### **EDUCATION**

LL.M., King's College, University of London, UK D.E.A., Université Paris I Panthéon-Sorbonne

#### **ADMISSIONS**

**England and Wales** 

Paris

Cambodia Foreign Lawyer

Singapore International Commercial Court, Registered Foreign Lawyer

#### **ASSOCIATIONS**

Asia-Pacific Forum for International Arbitration (AFIA), Member of Executive Committee

Member, Singapore International Arbitration Centre's Users Council

Member, Panel of Arbitrators, Singapore International Arbitration Centre

Member, List of Arbitrators, Hong Kong International Arbitration Centre

Member, Panel of Arbitrators, Asian International Arbitration Centre (former KLRCA)

Regional Leader, Legal and Business Women for Africa (www.labfa.org)

Founding Member, East Africa International Arbitration Conference

Member, Panel of Arbitrators, Kigali International Arbitration Centre

Member, Panel of Arbitrators, Cairo Regional Centre for International Commercial Arbitration

Member, Panel of Arbitrators, Thailand Arbitration Centre

#### **LANGUAGES**

French

## Recognition

Leading individual

CHAMBERS ASIA PACIFIC 2017-2022

Global Leader

WHO'S WHO LEGAL ARBITRATION 2022

Leading individual

WHO'S WHO LEGAL SOUTHEAST ASIA 2021

**Next Generation Partner** 

LEGAL500 2022 - INTERNATIONAL ARBITRATION SINGAPORE

Top 10 Most-Highly Regarded Asia-Pacific wide

ARBITRATION FUTURE LEADERS - WHO'S WHO LEGAL ARBITRATION 2021

"She is noted by market sources for her expertise in investor-state matters and described as a "very, very good" lawyer"

CHAMBERS ASIA PACIFIC 2022

"Elodie Dulac is a 'reference in regional investor-state dispute"

WHO'S WHO LEGAL: SOUTHEAST ASIA 2021 - ARBITRATION 2021

"One impressed source notes, 'She is the best chair so far that I have served with"

WHO'S WHO LEGAL: SOUTHEAST ASIA 2021 -- ARBITRATION 2021

A "very good lawyer and particularly good for investor-state work"

CHAMBERS ASIA PACIFIC 2020

"[A] class act, with a world of experience and good instincts"

**CHAMBERS ASIA PACIFIC 2019** 

"Elodie Dulac is highlighted for her growing profile in investment treaty cases across the region"

**CHAMBERS ASIA PACIFIC 2018** 

"She is very, very good, a first-rate lawyer"

**CHAMBERS ASIA PACIFIC 2018** 

"She is 'well recognised for investor state disputes"

ARBITRATION FUTURE LEADERS - WHO'S WHO LEGAL 2020

An "outstanding practitioner' who is recognised for her broad knowledge of investment law"

ARBITRATION FUTURE LEADERS - WHO'S WHO LEGAL 2018

Ranked - BEST LAWYERS 2023

SINGAPORE - ARBITRATION

Ranked Expert - Euromoney Expert Guides 2020

COMMERCIAL ARBITRATION, SINGAPORE

Ranked Expert - Euromoney Expert Guides 2020

WOMEN IN BUSINESS LAW, SINGAPORE

## Insights

## **ARTICLE**

December 19, 2019 • Source: MARC Insights

Structuring Investments into Africa through Mauritius to Benefit from Investment Treaty Protection

### **NEWSLETTER**

May 25, 2020

Africa Bulletin - May 2020

February 24, 2020

Tokyo Dispute Resolution & Crisis Management Newsletter – February 2020

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## **Events**

#### SPEAKING ENGAGEMENT

September 19, 2022

Elodie Dulac to Speak at Kigali International Arbitration Centre's 10th Anniversary Conference

August 29, 2022

Elodie Dulac to Speak at SIAC Symposium

June 16, 2022

Elodie Dulac to Speak at 9th Annual East Africa International Arbitration Conference

## VIEW ALL ON KSLAW.COM

## News

### **CASES & DEALS**

May 25, 2022

K&S advises Fulbright University Vietnam pro bono on new campus project

#### IN THE NEWS

June 7, 2022 • Source: IJGlobal

K&S advises Fulbright University Vietnam pro bono on a new campus project

#### RECOGNITION

April 4, 2022

King & Spalding Named Top International Arbitration Practice Worldwide

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